

# Mathematical analysis of long tail economy using stochastic ranking processes

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## ABSTRACT

We present a new method of estimating the distribution of sales rates of, e.g., books at an online bookstore, from the time evolution of ranking data found at websites of the store. The method is based on new mathematical results on an infinite particle limit of the stochastic ranking process, and is suitable for quantitative studies of the long tail structure of online retails. We give an example of a fit to the actual data obtained from Amazon.co.jp, which gives the Pareto slope parameter of the distribution of sales rates of the books in the store.

*Running head:* Stochastic ranking process analysis

*Key words:* long tail; online retail; internet bookstore; ranking; Pareto

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## 1 Introduction.

Internet commerce has drastically increased product variety through low search and transaction costs and nearly unlimited inventory capacity. With this new possibility a theory [Anderson, 2006] has been advocated which claims that a huge number of poorly selling products (long tail products) that are now available on internet catalogs could make a significant contribution to the total sales. In this paper, we refer this theory as the possibility of long tail business.

In studying the possibilities of long tail business, we need a precise, quick, and costless quantitative method of analyzing the long tail structure, but there we encounter a problem. For example, online bookstores have millions of books on their electronic catalog, but many of the books have average quarterly sales less than 1. This means that if we start collecting the sales record, we will end up, after waiting for 3 months, with a list which has ten thousand lines with 0 sale and another ten thousand with 1 sale, and so on. Moreover, the result does not mean that a particular book with 1 sale has a better potential sales ability than a book with 0 sale: A problem characteristic of quantitative analysis of long tail business is, that for product items of low sales potentials, fluctuations dominate in the observed data. Even though we want to suppress fluctuations, since each item produces very little profit, we cannot afford to spend time and money in collecting extensive data over a long period required from the law of large numbers.

If we hope to estimate the total sales of a store, we could obtain it from an observation in a short period with less relative fluctuations, thanks to the law of large numbers, because the total number of book titles is large. On the other hand, for those who we are interested in the long tail business, for example, an executive running the online store or a stockholder waiting for disclosure, as well as an observer for research purpose, finding structure of the contribution of less sold items would be important. More specifically, we would like to know the *distribution* of sales potentials of the products at an online store, such as the ratios of the number of items with average sales rate below any given number. As discussed in the previous paragraph, extracting the

average sales rate of a single item would require a long time of observation. One might perhaps then consider observing sufficiently many items of relatively low sales and calculate an average, to suppress statistical fluctuations, but then one faces a problem of selecting product items of similar sales potential.

On web pages, various ranking data can be found. An example is the sales rankings of books at online bookstores such as Amazon.com. On the web page of each book, we see, as well as the title, price, and description of the book, a number ranging from 1 to several millions which indicates the book's relative sales ranking at the online store. In this paper, we apply the analysis of a mathematical model defined and studied in [K.&T. Hattori, 2008a, K.&T. Hattori, 2008b], and propose a new and simple method of using the ranking data to accurately determine the distribution of sales potentials of the products, especially at the tail side where statistical fluctuations are large. Our method allows us, by observing how the sales ranking of a single product develops with time, to reproduce the distribution of sales potentials of all the products sold at the online store. Our theory could serve as an efficient and inexpensive method of a prompt analysis of long tail sales structure.

The plan of the paper is as follows. In Section 2 we review the definition of stochastic ranking process and a result which mathematically relates the time dependence of ranking data to the distribution of sales potentials of the products. To statistically test the applicability of our theory in practical situations, we apply in Section 3 the formulas summarized in Section 2 to the rankings at Amazon.co.jp, a Japanese counterpart of Amazon.com. The results suggest that Amazon.co.jp, known as a pioneering example of long tail business, is actually relying their sales more on great hits than on long tail. As a further application of the stochastic ranking process, we recall the main theorem of [K.&T. Hattori, 2008a] in Section 4, and discuss its implication on analysis of long tail business in Section 5 and Section 6.

## 2 Stochastic ranking process.

In this section, we recall the stochastic ranking process proposed in [K.&T. Hattori, 2008a].

The stochastic ranking process is a simple model which describes the time development of sales rankings at online bookstores. Consider a system of  $N$  items (say, book titles), each of which is assigned a number between 1 and  $N$  (ranking number) such that no two items have the same number. Each item sells at random times. Every time a copy of an item sells, the ranking number of the item jumps to 1 immediately. If its ranking number was  $m$  before the sale, all the items that had ranking number 1 through  $m - 1$  before the sale shift to rank 2 through  $m$ , respectively. Thus, the motion of an item's ranking number consists of jumps to the top position and monotonous increase in the number caused by the sales of numerous other items. We prove that under appropriate assumptions, in the limit  $N \rightarrow \infty$ , the random motion of each item's ranking number between sales converges to a deterministic trajectory.

To formulate the model mathematically, let us introduce notations and state assumptions. Let  $i = 1, \dots, N$  be the labels which distinguish the items. We denote the ranking number of item  $i$  at time  $t$  by  $X_i^{(N)}(t)$ , for  $i = 1, 2, \dots, N$ . Assume that a set of initial rankings  $x_{i,0}^{(N)} = X_i^{(N)}(0) \in \{1, 2, \dots, N\}$ , satisfying  $x_i^{(N)}(0) \neq x_{i'}^{(N)}(0)$  for  $i \neq i'$ , and sales rates  $w_i^{(N)} > 0$  are given. Namely, items with various sales rates (books which sell well and books which sell poorly) start with these given initial rankings  $x_{i,0}^{(N)}$ , and set out to motion according to their sales rates. Let  $\tau_{i,0}^{(N)} = 0$  and  $\tau_{i,j}^{(N)}$ ,  $i = 1, \dots, N$ ,  $j = 1, 2, \dots$ , be the  $j$ -th sales time of item  $i$ , which is a random variable. Assume that sales of different items occur independently, and furthermore, for each  $i$ , the time

interval between sales  $\{\tau_{i,j+1}^{(N)} - \tau_{i,j}^{(N)}\}_{j=1,2,\dots}$  are independent and have an identical exponential distribution to that of  $\tau_{i,1}^{(N)}$  given by

$$P[\tau_{i,1}^{(N)} \leq t] = 1 - e^{-w_i^{(N)}t}, \quad t \geq 0.$$

A property of exponential distributions implies that  $w_i^{(N)}$  corresponds to the average number of sales per unit time. In the time interval  $(\tau_{i,j}^{(N)}, \tau_{i,j+1}^{(N)})$  the ranking  $X_i^{(N)}(t)$  increases by 1 every time one of the other items in the tail side of the sales ranking (i.e., with larger  $X_{i'}^{(N)}(t)$ ) sells. Thus, the stochastic ranking process is defined as follows: for  $i = 1, \dots, N$ ,

- (i)  $X_i^{(N)}(0) = x_{i,0}^{(N)}$ ,
- (ii)  $X_i^{(N)}(\tau_{i,j}^{(N)}) = 1, j = 1, 2, \dots$ ,
- (iii) for each  $i' \neq i$  and  $j' = 1, 2, \dots$ , if  $X_i^{(N)}(\tau_{i',j'}^{(N)} - 0) < X_{i'}^{(N)}(\tau_{i',j'}^{(N)} - 0)$  then  $X_i^{(N)}(\tau_{i',j'}^{(N)}) = X_i^{(N)}(\tau_{i',j'}^{(N)} - 0) + 1$ , where  $\tau_{i',j'}^{(N)} - 0$  means the time ‘just before’  $\tau_{i',j'}^{(N)}$ ,
- (iv) otherwise  $X_i^{(N)}(t)$  is constant in  $t$ . ◇

Since ranking numbers are determined by random sales times, the rankings numbers are also random variables. This completes the definition of the stochastic ranking process.

Let  $x_C^{(N)}(t) = \#\{i \mid \tau_{i,1}^{(N)} \leq t\}$ , where  $\#A$  denotes the number of the elements of a set  $A$ .  $x_C^{(N)}(t)$  is the number of the items which has sold at least once by time  $t$ . Note that in the ranking queue of items, the item with rank  $x_C^{(N)}(t)$  marks a boundary; all the items with  $X_i^{(N)}(t) \leq x_C^{(N)}(t)$  (‘higher’ rankings) has experienced a sale, while those with  $X_i^{(N)}(t) > x_C^{(N)}(t)$  (‘lower’ rankings) have not sold at all by time  $t$ .

We can also see  $x_C^{(N)}(t) + 1, 0 \leq t \leq T$  as the trajectory of the sales ranking of an item that started with rank 1 at time 0 and has not sold by time  $T$ . It is convenient to consider the scaled trajectory defined by  $y_C^{(N)}(t) = \frac{1}{N}x_C^{(N)}(t)$ , for it is confined in the finite interval  $[0, 1]$ . The scaled trajectory is random, but the following proposition shows that this random trajectory converges to a deterministic (non-random) one as  $N \rightarrow \infty$ .

Recall that item  $i$  has sales rate  $w_i^{(N)}$ . This determines the empirical distribution of sales rate

as  $\lambda^{(N)}(dw) = \frac{1}{N} \sum_{i=1}^N \delta_{w_i^{(N)}}(dw)$ , where  $\delta_c$  with  $c \in \mathbb{R}$  denotes a unit distribution concentrated at  $c$ .

Namely, for any set  $A \subset [0, \infty)$ ,

$$\int_A \delta_c(dw) = \begin{cases} 1, & \text{if } c \in A, \\ 0, & \text{if } c \notin A. \end{cases}$$

**Proposition 1** ([K.&T. Hattori, 2008a, Proposition 2]) *Assume that the empirical distribution of sales rate  $\lambda^{(N)}$  converges as  $N \rightarrow \infty$  weakly to a distribution  $\lambda$ . Then*

$$y_C^{(N)}(t) \rightarrow y_C(t) \tag{1}$$

*in probability, where*

$$y_C(t) = 1 - \int_0^\infty e^{-wt} \lambda(dw). \tag{2}$$

◇

This proposition is a straightforward consequence of the law of large numbers. Intuitively, the stochastic process  $y_C^{(N)}$  converges to the deterministic curve  $y_C$  because a trajectory of an item between the point of its sales is determined by the independent sales of numerous others (towards the tail side of the book in observation in the ranking).

- Remarks.* (i) The random variable  $y_C^{(N)}(t)$  converges as  $N \rightarrow \infty$  to a *deterministic* quantity  $y_C(t)$ . It implies that if  $N$  is large enough, the scaled trajectory provides us with fluctuation-free information. If we try to know the sales rate of each product by counting the sales for a certain period of time, we cannot avoid fluctuation. The more precise data we want, the more time is needed to count the sales, especially for items that rarely sell. This proposition ensures that by observing the time development of the sales ranking of a single item, we can reproduce the *distribution* of sales rates, *free* of statistical fluctuation. The popularity of a book, on the other hand, is reflected in the length of sojourn in the sequence before it makes next jump.
- (ii)  $L(t) = \int_0^\infty e^{-wt} \lambda(dw)$  on the right-hand side of (2) is the Laplace transform of the distribution  $\lambda$ . There is a uniqueness theorem according to which the Laplace transform completely determines the distribution [Billingsley, 1995].  $\diamond$

### 3 Application to sales analysis of Amazon.co.jp.

In this section, we give an explicit example of how the theoretical framework in Section 2 could be applied to realistic situations. We will focus on the sales ranking data found at the websites of Amazon.co.jp, the Japanese counterpart of the online bookstore Amazon.com.

We first give in Section 3.1 a brief explanation about the sales ranking number found at the web pages for Japanese books at Amazon.co.jp, and summarize in Section 3.2 the method of applying Section 2 to actual ranking data, and give an explicit result of statistical fits of the distribution of sales rate of the books at the online bookstore.

#### 3.1 Amazon.co.jp book sales ranking.

The websites of Amazon (irrespective of countries) have a web page for each book title, where we find, as well as its title, author and price, a number which represents the sales ranking of the book. It has been noticed [Chevalier et al., 2003, Brynjolfsson et al., 2003] that this number serves as an important data for quantitative studies of the economic impact of online bookstores. This is because the number reflects the sales rate of the book, and especially in the situation that, in terms of [Brynjolfsson et al., 2003], 'internet retailers are extremely hesitant about releasing specific sales data', it can be one of the scant data publicly available.

We refer to [Chevalier et al., 2003] for general structure of the web pages, and to [Rosenthal, 2006] for a summary based on apparently a long and extensive observation of the ranking number at Amazon.com, and in particular, discussion on its relation to the actual sales of the book at Amazon.com. Here we focus on observed facts about the time evolution of ranking numbers at Amazon.co.jp. It is said that Amazon.com adopts somewhat involved definition of the ranking numbers than the stochastic ranking process, while observations suggest that Amazon.co.jp adopts simple 'jump to top on sale' algorithm as in the definition of stochastic ranking process. Simple as the model is, its prediction fits rather well with observation (as we will see below) and allows the estimation of the

Pareto slope parameter. (Another reason for looking at Amazon.co.jp data instead of Amazon.com data is that it is easier for the authors to find appropriate data.)

If we keep observing the ranking number of a book for a while, we soon notice that it is updated once per hour. For a relatively unpopular book title, the corresponding ranking number increases steadily and smoothly for much of the time as the number is updated, but once in a while we see a sudden jump to a smaller number around ten thousand. This happens when a copy of the book is ordered for purchase, which can be checked by ordering a copy at Amazon.co.jp website: At the update time which is 1 – 2 hours after the order, the ranking number is observed to jump. Except for the top ten thousand sellers out of a few million Japanese book titles catalogued at Amazon.co.jp, a book sells less than 1 per hour on average, hence the qualitative motion just described hold for a majority of the book titles at Amazon.co.jp.

Note that this behavior of the time evolution of a ranking number at Amazon.co.jp is similar to that of stochastic ranking model in Section 2. The correspondence is also natural from an observation [Rosenthal, 2006] that the Amazon’s ranking number system ‘is based almost entirely on “what have you done for me lately”’. For seldom sold books, any natural definition of the ranking number satisfying such a criterion would be in the order of latest sales time, because any sales record before the latest one should be further remote past and would have only a small effect on any reasonable definition of the ranking number. Hence the definition of the stochastic ranking process in Section 2, even though it may have sounded over-simplified, has a chance of being a good theoretical basis for modelling the ranking numbers on the web, especially for probing a large collection of titles in the long tail regime of the catalog.

If we further assume as usual that the point of sales are random, then we will have a full correspondence between the stochastic ranking model and the time evolutions of ranking numbers at Amazon.co.jp. Based on the correspondence, we give, in Section 3.2, explicit formulas which relate a time evolution of a ranking number  $x_C(t)$  to a distribution of average sales rate of the book titles at the bookstore, and then using the formulas we give results of fits with observed data.

### 3.2 Stochastic ranking process analysis of book sales ranking.

We start with a standard assumption, as in [Chevalier et al., 2003, Brynjolfsson et al., 2003], that the probability distribution of book sales rate is a Pareto distribution (also called a power law or a log-linear distribution). In the notations of Section 2 this means that we assume the probability measure  $\lambda$  (distribution of  $w$ ) to be

$$\lambda([w, \infty)) = \begin{cases} \left(\frac{a}{w}\right)^b, & w \geq a, \\ 1, & w < a, \end{cases} \quad (3)$$

where, in terms of books in a bookstore,  $w$  denotes the average sales rate of a book ( $w$  copies per unit time on average in the long run), and  $\lambda([w, \infty))$  is the ratio of the number of book titles with sales rate  $w$  or more to the total number of titles.  $a$  and  $b$  are positive constants. The probability density function of the Pareto distribution is given by

$$\frac{d\lambda}{dw}(w) = \begin{cases} \frac{ba^b}{w^{b+1}}, & w \geq a, \\ 0, & w < a. \end{cases} \quad (4)$$

Alternatively we could start with discrete formulation of the Pareto distribution

$$w_i = a \left(\frac{N}{i}\right)^{1/b}, \quad i = 1, 2, 3, \dots, N, \quad (5)$$

where  $w_i$  is the average sales rate of the  $i$ -th best seller. The ratio of titles with  $w$  or more average sales rate is then

$$\frac{1}{N}\#\{i \mid w_i \geq w\} = \frac{1}{N}\#\{i \mid i \leq N \left(\frac{a}{w}\right)^b\} = \left(\frac{a}{w}\right)^b,$$

for  $w \geq a$ , reproducing (3).

The constant  $a$  in (5) or in (3) denotes the lowest positive sales rate among the book titles at the store.  $N$  is the total number of titles catalogued at the online bookstore with positive sales rate. Note that the books never sell should be disregarded when applying the Pareto distribution (5) or (3).

The exponent  $b$  (where  $-\frac{1}{b}$  corresponds to the Pareto slope parameter) is crucial in the analysis of economic impact of the retail business in question. In fact, previous studies using the ranking numbers at the online bookstores [Chevalier et al., 2003, Brynjolfsson et al., 2003] use the data for extracting the exponent  $b$ , which then was used to study various aspects of economic impact of the online bookstores. An intuitive meaning of the exponent  $b$  can be seen, for example, by taking ratio of (5) for  $i = 1$  and  $N$ , to find

$$\frac{w_1}{w_N} = N^{1/b}, \quad (6)$$

which roughly says that for large  $N$  if  $b$  is small then  $w_1$  is very large compared to  $w_N$ , so that the great hits dominate the sales, while if  $b$  is large the contributions are more equal among the book titles, and since there are a majority of unpopular titles, their total contribution to the sales will be important (the ‘long tail’ possibility). We will discuss further on quantitative implications of the parameter  $b$  in Section 6.

Our method of obtaining the parameters  $a$  and  $b$  is to observe a time development of the ranking of any single book title, which contains information of  $\lambda$ , with statistical fluctuations strongly suppressed. (One may be curious why a data from a single title could have fluctuation suppressed. This is because the time development of the ranking, during the book in question is not sold, is a result of the total sales of the large amount of titles in the tail side of the observed book in the catalog of an online bookstore, hence the statistical fluctuation is suppressed by a law-of-large-numbers mechanism. This is a practical meaning of the deterministic motion appearing as an infinite particle limit stated in Section 2.) Substituting (3) in (2) we have

$$y_C(t) = 1 - ba^b \int_a^\infty e^{-wt} w^{-b-1} dw = 1 - b(at)^b \Gamma(-b, at), \quad (7)$$

where  $\Gamma$  is the incomplete Gamma function defined by  $\Gamma(z, p) = \int_p^\infty e^{-x} x^{z-1} dx$ . Since  $b$  is positive  $\Gamma(-b, at) \rightarrow \infty$  as  $t \rightarrow 0$ . This divergence is mathematically harmless because of the factor  $t^b$ , but from a practical point of view, it is convenient to use the integration-by-parts formula

$$\Gamma(z, p) = -z^{-1} p^z e^{-p} + z^{-1} \Gamma(z+1, p) \quad (8)$$

to obtain

$$y_C(t) = 1 - e^{-at} + (at)^b \Gamma(1-b, at). \quad (9)$$

This formula is satisfactory for  $0 < b < 1$ . For  $1 < b < 2$  use (8) again to obtain

$$y_C(t) = 1 - \left(1 - \frac{at}{b-1}\right) e^{-at} - \frac{(at)^b}{b-1} \Gamma(2-b, at). \quad (10)$$

In principle, we may perform integration by parts as many times as required, though we did not come across values  $b \geq 2$  in the literature or in our data. For  $b = 1$ , we need a slightly different



formula with ‘logarithmic corrections’, but we have not observed any practical evidence that the exact value of  $b = 1$  occurs, so we will always assume  $b \neq 1$  in the following, to simplify the formulas.

Note in particular, that (9) implies that for  $b < 1$  we have a concave time dependence for short time,

$$y_C(t) = (at)^b \Gamma(1 - b, 0) + o(t^b), \quad (11)$$

while (10) implies that for  $b > 1$  we have linear short time dependences. According to the results in Section 2,  $y_C(t)$  is the relative position (i.e.,  $0 \leq y_C(t) < 1$ ) at time  $t$  in the ranking of the title which was at the top position (i.e. sold) at  $t = 0$ . The corresponding ranking number  $x_C(t)$  is given by

$$x_C(t) \simeq N y_C(t) = N (1 - e^{-at} + (at)^b \Gamma(1 - b, at)). \quad (12)$$

where  $N$  is the total number of the catalogued titles. We cannot control subleading order in  $N$  because of the statistical fluctuations. (The limit theorems in Section 2 assures that the leading order is free of statistical fluctuations.) However, since Amazon has a huge ‘electronic bookshelf’ of order  $N = O(10^6)$ , we will ignore the statistical fluctuations of relative order  $O(\sqrt{N}^{-1}) = O(10^{-3})$ .

Incidentally, we can alternatively start from (5) and use the empirical distribution  $\frac{1}{N} \sum_{i=1}^N \delta_{w_i}$  for  $\lambda$ , where  $\delta_w$  is a unit distribution concentrated at  $w$ . Then from (2) we have, by elementary calculus,

$$y_C(t) = 1 - \frac{1}{N} \sum_{i=1}^N e^{-a(N/i)^{1/b} t} = 1 - \int_a^\infty e^{-wt} b a^b \int_a^\infty e^{-wt} w^{-b-1} dw + O(N^{-1}),$$

reproducing (7).

Before closing this subsection, we recall that (2) implies that the ranking of an item is, as a function of time  $t$ , essentially the Laplace transform of the underlying distribution  $\lambda$  of the jump (sales) rates. If we have an accurate and long enough ranking data (i.e., observation of the time evolution of the ranking  $x_C(t)$  for a very long period and with very fine intervals), the uniqueness of inverse Laplace transform assures in principle the determination of  $\lambda$  non-parametrically, i.e., without assumptions on  $\lambda$  such as assuming Pareto distribution (3). This approach however requires a very fine data, because the Laplace transform has smoothing effect through  $e^{-wt}$  factor, and a small irregular differences in the Laplace transform could result in a large difference in the original function. In the case of Amazon.co.jp, which we see in Section 3.3, the ranking is updated only once per hour and we cannot expect fine enough data (as is also the case of Amazon.com), so we will follow a standard approach assuming a Pareto distribution for  $\lambda$ . (Needless to say, the managers in the Amazon company have access to precise real-time data, hence our methods will help them analyze and plan the inventory controls and evaluate the sales.)

### 3.3 Results from Amazon.co.jp.

By performing a statistical fit to (12) of ranking number time evolution data, we can in principle obtain the parameters  $a$  and  $b$  in (3) or (5) which determine the distribution of average sales rates of the book titles at Amazon.co.jp. In the practical situations, it turns out that the total number  $N$  of the book titles also needs to be determined from the data. We are aware that Amazon publicizes on the website the total number of catalogued book titles, which can be reached by making an unconditioned search at the Amazon website. However, the book catalog contains books which never sell, so that as noted below (5), should be discarded in applying the Pareto distribution.

We have experienced more than once that we order a book at the website and receive a note after a while that the book has not been found and that the order is cancelled. At the same time, we observe the ranking number of that cancelled title making jumps to the tail side. We thus realize that the claimed number of titles at the website contains those with  $w = 0$  and is therefore strictly larger than what we should use for  $N$  in the Pareto distribution. As an explicit example, the number from Amazon.co.jp search results was 2,587,571 on Oct. 4, 2007, while our fits indicates  $N$  to be strictly less than 1 million (see (13)).

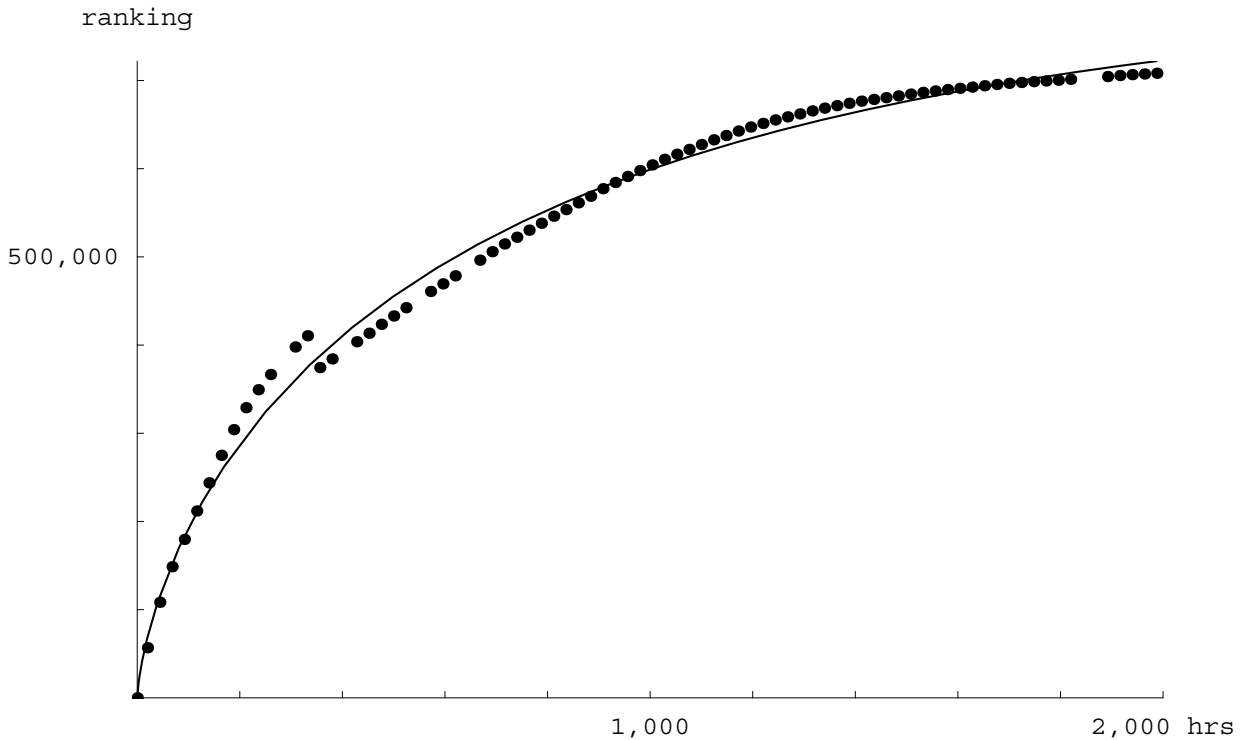


Fig 1: A long time sequence of data from Amazon.co.jp. The solid curve is a theoretical fit. Horizontal and vertical axes are the hours and ranking, respectively.

We turn to our results of observation. The plotted  $n_d = 77$  points in Fig. 1 show the time evolution of the ranking of a book we observed between the end of May, 2007 (at which point the book was ordered) and mid August, 2007 (at which point the book was bought again). The solid curve is a chi-square fit of these points to (12). The best fit for the parameter set  $(N, a, b)$  is:

$$(N^*, a^*, b^*) = (8.15 \times 10^5, 5.30 \times 10^{-4}, 0.767). \quad (13)$$

The best fits somewhat differ from those reported in [K.&T. Hattori, 2008b]. The previous results used a naive least square fit of minimizing  $\sum_i (x_i - f(t_i))^2$ , where  $(t_i, x_i)$  denotes the  $i$ -th data of time and ranking and  $f(t)$  denotes the right hand side of (12), while in this paper we minimize

$$E = E(N, a, b) = \sum_i \frac{(x_i - f(t_i))^2}{x_i}. \quad (14)$$

The results of the two fits are qualitatively consistent, and the main conclusions do not change. See Appendix for details on the statistical fit procedure.

The ranking data at Amazon websites are updated only once per hour, and since there are many books which sell more than one per hour, we never observe ranking number 1 by tracing (as we do) a book which sells only once per months. In fact, all the data used for the fits in the present paper have ranking number greater than 10,000, and as seen from Fig. 1, a dominant contribution to  $E$  in (14) comes from data with ranking of order  $O(10^5)$ , so that our results would reflect the statistical behavior at tail side of the sales rates (small  $w$ ) in (5).

Note that  $N^*$  is large, hence the fluctuations arising from randomness in the sales are expected to be relatively suppressed ( $O(1/\sqrt{N^*}) = O(10^{-3})$ ), while the number is considerably smaller than that claimed by Amazon.co.jp ( $8.15 \times 10^5 < 2.6 \times 10^6$ ), so that a fit of  $N$  is necessary.  $a^*$  in (13) is in units of sales per hour and corresponds to 2.6 months for  $1/a^*$ , which is roughly equal to the interval of observation. The obtained value of  $a^*$  does not mean that there are no books at all which sells, say, only one copy a year on average; it says that such books are much less than would be expected from a log-linear distribution (5) and have a negligible economic impact.

The minimum of  $E$  in (14) is

$$E_{min} = E(N^*, a^*, b^*) = 4.17 \times 10^4, \quad (15)$$

which implies the statistical fluctuation  $\Delta x \sim \sqrt{\frac{E_{min}}{n_d}} \sim 23$ . The majority of the data is of order  $x \sim O(10^5)$ , hence the fit is good. We notice in Fig. 1 that a significant contribution to  $E_{min}$ , a deviation between the data and the theoretical curve, comes from a small jump at about  $t = 300$  hours. We suspect this as a result of inventory controls at the web bookstore, such as unregistering books out of print. Apparently, Amazon.co.jp in the year 2007 was updating their catalog manually and only occasionally, making it a kind of large noise for the present analysis.

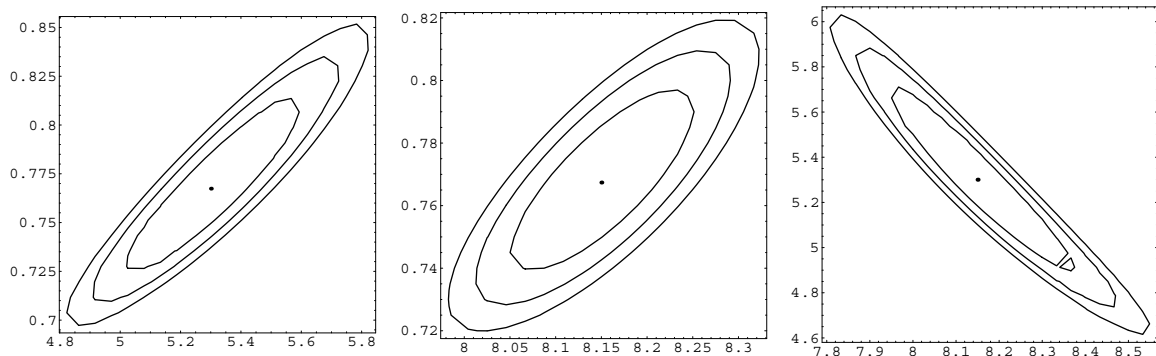


Fig 2: Contour plots of  $E$  in (14), representing error estimates (confidence intervals) for the parameters. The data is as in Fig. 1. The three curves in each graph correspond to the confidence level of 66%, 77%, 86%, from inner curve to outer curve, respectively. The dot in the center is the best fit (13). The three figures are cross sections of  $N = N^*$ ,  $a = a^*$ ,  $b = b^*$ , respectively, in the 3-dimensional parameter space  $(N, a, b)$ . Horizontal and vertical axes are respectively  $a \times 10^4$  and  $b$  for the first figure,  $N \times 10^{-5}$  and  $b$  for the second figure, and  $N \times 10^{-5}$  and  $a \times 10^4$  for the third figure.

As error estimates of statistical fits, Fig. 2 shows the contour curves of  $E = E(N, a, b)$  in (14). For a constant  $e$ ,  $E(N, a, b) = e$  defines a surface in the 3-dimensional parameter space  $(N, a, b)$ .

The three figures in Fig. 2 are cross sections of the surface by  $N = N^*$ ,  $a = a^*$ , and  $b = b^*$ , respectively, The three contours curves in each graph are defined by

$$E(N, a, b) = E_{min} \left( 1 + \frac{c}{\sqrt{n_d}} \right), \quad (16)$$

with  $c = 0.5, 1, \text{ and } 1.5$ , from inner curve to outer curve, respectively. (See (48) and (50) in the Appendix.) The correspondence between  $c$  and the confidence level  $p$  is given in (49) and (50), and as noted below (51), for  $n_d = 77$ ,  $c = 0.5, 1, \text{ and } 1.5$  correspond to  $p = 0.655627\dots, 0.76888\dots, \text{ and } 0.855119\dots$ , respectively,

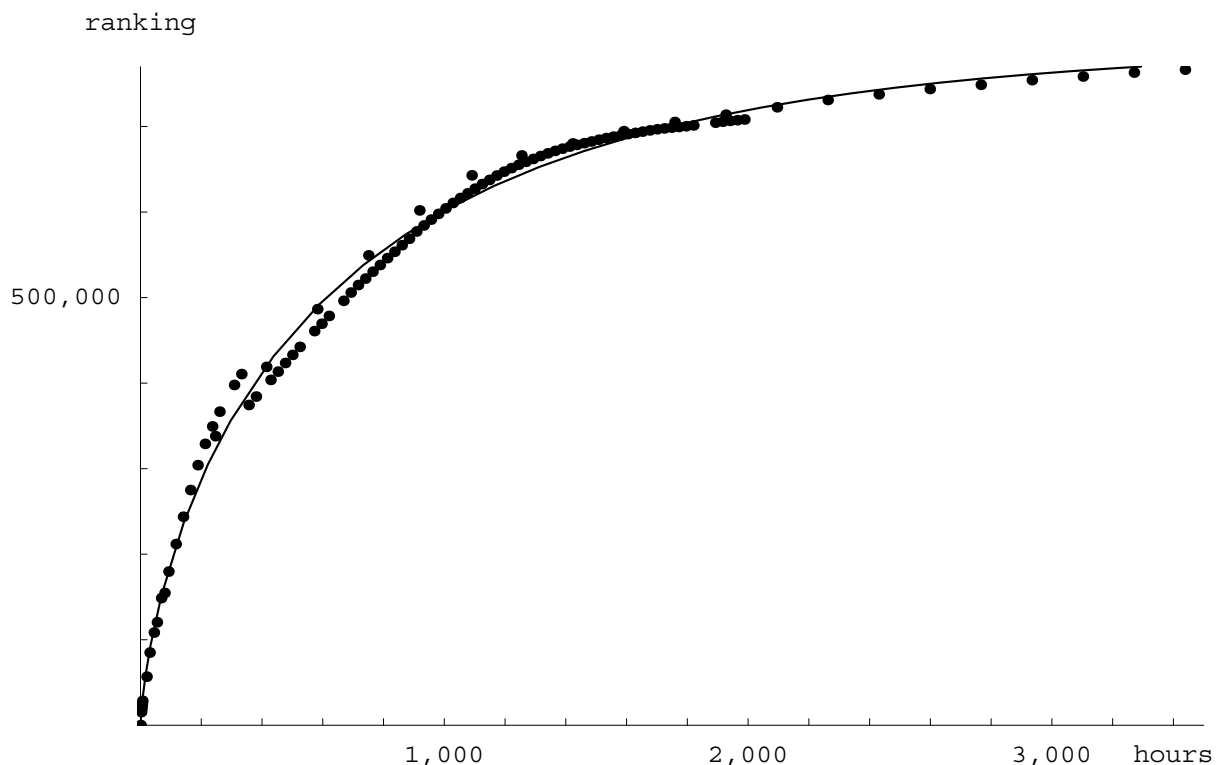


Fig 3: Two long time sequence of data from Amazon.co.jp. One sequence with 77 points is the data in Fig. 1, another one with 27 points. The solid curve is a theoretical fit to the  $77 + 27 = 104$  points. Horizontal and vertical axes are the hours and ranking, respectively.

Concerning the stability of the parameters, we made another series of observation between November, 2007 and March, 2008. This time, having less time to spare we recorded only once a week resulting in 27 points. The solid curve in Fig. 3 is a chi-square fit of the combined 27 points and the 77 points in Fig. 1 ( $n_d = 104$ ) to (12). The best fit for the parameter set  $(N, a, b)$  is:

$$(N^*, a^*, b^*) = (7.97 \times 10^5, 5.93 \times 10^{-4}, 0.809). \quad (17)$$

with  $E_{min} = 4.72 \times 10^4$  ( $\Delta x \sim \sqrt{\frac{E_{min}}{n_d}} \sim 21$ ). The relative difference  $\frac{\delta N^*}{N^*}$  between (13) and (17) is about 2%; 10% for  $a^*$  and 5% for  $b^*$ .  $N^*$  decreased while  $a^*$  and  $b^*$  increased.

If we take the change in the best fit of the parameters between (13) and (17) seriously, the change is consistent with a hypothesis that Amazon.co.jp performed inventory controls and got

rid of books with low sales between the two series of observations (explaining decrease in  $N^*$  and increase in  $a^*$ ), and that great hits lost their power (explaining increase in  $b^*$ ). Another possible explanation is that the change in the fit is not serious, and that we need data with intervals finer than once per week for stable fits. Automated data acquisition system by computer programming may be useful in clarifying the situation.

Note that we consistently have  $b^* < 1$  for (13) and (17). We noted in (11) that the short time behavior of the ranking is proportional to  $t^b$  for  $b < 1$  (which implies the graph is tangential to the ranking axis), while is linear for  $b > 1$ . A look at Fig. 1 and Fig. 3 quickly reveals that our data supports  $b^* < 1$ . Fig. 2 also shows that the error estimates of the parameters support  $b^* < 1$ . Previous studies [Chevalier et al., 2003, Brynjolfsson et al., 2003] adopt values  $b > 1$ . (The correspondence of the notations is  $b = -1/\beta_2$  for [Brynjolfsson et al., 2003] and  $b = \theta$  for [Chevalier et al., 2003]. In statistics textbooks  $b = \alpha$  and  $a = 1/\beta$  are also used.) According to what we remarked below (6), our conclusion  $b^* < 1$  implies that the economic impact of keeping unpopular titles at online bookstores may have been overestimated in the previous studies. We will continue on this point in Section 4.

## 4 Scaling limit of stochastic ranking process.

In this section we will recall the main Theorem in [K.&T. Hattori, 2008a]. Its application to economic study will be discussed in Section 5 and Section 6.

Let us return to the stochastic ranking process defined in Section 2. Intuitively, we can guess that near the top of the ranking, there are more items with large sales rates than in the tail regime. This intuition can be made mathematically precise and rigorous:

**Theorem 2** ([K.&T. Hattori, 2008a, Theorem 5]) *Assume the following:*

- (1) *The combined empirical distribution of sales rate and the initial scaled sales rankings  $y_{i,0}^{(N)} = \frac{1}{N} (x_{i,0}^{(N)} - 1)$*

$$\mu_{y,0}^{(N)}(dw dy) = \frac{1}{N} \sum_i \delta_{w_i^{(N)}}(dw) \delta_{y_{i,0}^{(N)}}(dy),$$

*converges as  $N \rightarrow \infty$  to a distribution  $\mu_{y,0}(dw) dy$  on  $\mathbb{R}_+ \times [0, 1]$  which is absolutely continuous with regard to the Lebesgue measure on  $[0, 1]$ .*

- (2)  $\lambda(\{0\}) = 0$ .

- (3)  $\int_0^\infty w \lambda(dw) < \infty$ .

*Then the combined empirical distribution of sales rate and scaled rankings  $Y_i^{(N)}(t) = \frac{1}{N} (X_i^{(N)}(t) - 1)$*

$$\mu_{y,t}^{(N)}(dw dy) = \frac{1}{N} \sum_i \delta_{w_i^{(N)}}(dw) \delta_{Y_i^{(N)}(t)}(dy)$$

*converges as  $N \rightarrow \infty$  to a distribution  $\mu_{y,t}(dw) dy$  which is absolutely continuous with regard to the Lebesgue measure on  $[0, 1]$ .*

In particular, the ratio of items with  $0 < a \leq w \leq b$  and rankings in  $[0, y] \subset [0, 1)$  at time  $t$  is given by

$$\int_0^y \mu_{z,t}([a, b]) dz = \begin{cases} \int_a^b (1 - e^{-wt_0(y)}) \lambda(dw), & 0 \leq y < y_C(t), \\ \int_a^b (1 - e^{-wt}) \lambda(dw) + \int_a^b e^{-wt} \int_0^{\hat{y}(y,t)} \mu_{z,0}(dw) dz, & y_C(t) < y < 1, \end{cases} \quad (18)$$

where  $t_0(y)$  is the inverse function of the strictly increasing continuous function  $y_C(t)$ :

$$y_C(t_0(y)) = y, \quad 0 \leq y < 1, \quad (19)$$

and  $\hat{y}(\cdot, t)$  is the inverse function of  $y_C(y, t) = 1 - \int_y^1 \int_0^\infty e^{-wt} \mu_{z,0}(dw) dz$ , which is a strictly increasing continuous function of  $y$ .

Furthermore, the trajectory  $\frac{1}{N} X_i^{(N)}(\tau_{i,j} + t)$ , time-shifted by  $\tau_{i,j}$ , converges as  $N \rightarrow \infty$  to  $y_C(t)$  given in Proposition 1 up to the next jump time ( $0 \leq t \leq \tau_{i,j+1} - \tau_{i,j}$ ).  $\diamond$

For mathematical details and a proof, see [K.&T. Hattori, 2008a, K.&T. Hattori, 2008b]. Assumption (1) says that in actual applications we are considering a large number of items  $N \gg 1$ , and that we may regard the empirical distribution  $\mu_{y,0}^{(N)}$  at the starting point of observation as a continuous distribution. Assumption (2) says that all the items sell. With extra notations Theorem 2 essentially holds without Assumption (2), but we will keep it to avoid complications. This assumption implies that  $y_C$  is a strictly increasing function of  $t$ , and the inverse function  $t_0 : [0, 1) \rightarrow [0, \infty)$  exists. Under Assumption (2),  $y_C(y, t)$  is a strictly increasing function of  $y$ , thus the inverse  $\hat{y}(\cdot, t) : [y_C(t), 1) \rightarrow [0, 1)$  exists. Assumption (3) assures the explicit form of the limit (18) in Theorem 2 to hold for  $y = 0$ . For  $y > 0$  Theorem 2 holds without Assumption (3).

Theorem 2 says that the (random) empirical distribution of this system (sales rates and scaled rankings) converges to a deterministic time dependent distribution. In the definition of the stochastic ranking process, we assume that each time a book is ordered the ranking of the title jumps to 1, no matter how unpopular the book may be. At first thought one might anticipate that such a naive ranking will not be a good index for the popularity of books. But thinking more carefully, one notices that well sold books (items with large  $w_i^{(N)}$ , in the model) are dominant near the head of the ranking, while books near the tail are rarely sold. Hence, though the ranking of each book is stochastic and has sudden jumps, the spacial *distribution* of jump rates are more stable, with the ratio of books with large jump rate high near the head side and low near the tail side. Seen from the bookstore's side, it is not a specific book that really matters, but a totality of book sales that counts, so the evolution of *distribution* of jump rate is important. Theorem 2 says that we can make this intuition rigorous and precise, with an explicit form of the distribution when the total number of titles in the catalog of the bookstore is large.

## 5 Formulas for the long tail structure of online retails.

In Section 3 we dealt with an application of the formula (2) in a practical situation, a prediction on the time evolution of the ranking of a book. Theorem 2 in Section 4 contains more than that, and predicts the total amount of sales expected from the items (e.g., books, in the case of an online bookstore) on the tail side of any given ranking number  $m$ . Note that this is not equal to the total contribution to the sales from the tail side when aligned in order of potential (average) sales

rate, which is  $\sum_{i=m}^N w_i$  in the notation of (5). This is because, since the ranking number jumps to the head each time the item sells at a random time, and since there are a very large number of items ( $N \gg 1$ ), we always have some lucky items with low potential sales around the head side of the rankings, and according to a similar argument, we also must have some ‘hit’ items towards the tail side. Theorem 2 states that the ratio of such (un-)lucky items having ranking numbers very different from those expected from their potential sales ability is non-negligible even in the  $N \rightarrow \infty$  limit.

An explicit formula can be derived from (18). Note that (2) and Assumption (2) for Theorem 2 imply  $\lim_{t \rightarrow \infty} y_C(t) = 1$ , hence after a sufficiently long time since the start of the bookstore and its ranking system, one may assume that the ranking reaches a stationary phase and the first equation in (18) holds for all  $0 \leq y < 1$ . Letting  $a = w$  and  $b = w + dw$  in (18) we have

$$\int_{z \in [0, y]} \mu_{z, t}(dw) dz = (1 - e^{-wt_0(y)}) \lambda(dw). \quad (20)$$

Let  $0 < r_1 < r_2 \leq 1$ , and denote by  $\tilde{S}(r_1, r_2)$  the contribution to the total average sales per unit time from the items with ranking number between  $r_1 N$  and  $r_2 N$ . For a very large  $N$ , we may let  $N \rightarrow \infty$  and use (20) to find

$$\begin{aligned} \lim_{N \rightarrow \infty} \frac{1}{N} \tilde{S}(r_1, r_2) &= \int_{(w, z) \in [0, \infty) \times [r_1, r_2]} w \mu_{z, t}(dw) dz \\ &= \int_{(w, z) \in [0, \infty) \times [0, r_2]} w \mu_{z, t}(dw) dz - \int_{(w, z) \in [0, \infty) \times [0, r_1]} w \mu_{z, t}(dw) dz \\ &= \int_0^\infty w (e^{-wt_0(r_1)} - e^{-wt_0(r_2)}) \lambda(dw). \end{aligned} \quad (21)$$

This is valid for an arbitrary sales rate distribution  $\lambda$ ; for the Pareto distribution (4) we have, using the incomplete Gamma function as in (7),

$$\lim_{N \rightarrow \infty} \frac{1}{N} \tilde{S}(r_1, r_2) = ab (\Gamma(1 - b, q(r_1)) q(r_1)^{b-1} - \Gamma(1 - b, q(r_2)) q(r_2)^{b-1}), \quad (22)$$

where  $q(r) = a t_0(r)$  is given by (19) with (9):

$$r = 1 - e^{-q(r)} + q(r)^b \Gamma(1 - b, q(r)). \quad (23)$$

For  $1 < b < 2$ , a better expression using (8) as in (10) would be

$$\lim_{N \rightarrow \infty} \frac{1}{N} \tilde{S}(r_1, r_2) = \frac{ab}{b-1} (e^{-q(r_1)} - \Gamma(2-b, q(r_1)) q(r_1)^{b-1} - e^{-q(r_2)} + \Gamma(2-b, q(r_2)) q(r_2)^{b-1}), \quad (24)$$

with

$$r = 1 - e^{-q(r)} \left(1 - \frac{q(r)}{b-1}\right) - \frac{q(r)^b}{b-1} \Gamma(2-b, q(r)). \quad (25)$$

$\tilde{S}(r_1, r_2)$  is to be compared with the contribution  $S(r_1, r_2)$  to the total average sales per unit time from the items  $i$  between  $r_1 N$  and  $r_2 N$  in a decreasing order of potential sales rate  $w_i$ , as in (5). We have,

$$\begin{aligned} \lim_{N \rightarrow \infty} \frac{1}{N} S(r_1, r_2) &= \lim_{N \rightarrow \infty} \frac{1}{N} \sum_{i=r_1 N}^{r_2 N} w_i = \lim_{N \rightarrow \infty} \frac{1}{N} \sum_{i=r_1 N}^{r_2 N} a \left(\frac{N}{i}\right)^{1/b} = a \int_{r_1}^{r_2} x^{-1/b} dx \\ &= \frac{ab}{b-1} (r_2^{(b-1)/b} - r_1^{(b-1)/b}). \end{aligned} \quad (26)$$

Note that  $q(0) = 0$  and  $q(1) = \infty$ . The latter is from (7):

$$r = 1 - bq(r)^b \Gamma(-b, q(r)) = 1 - b \int_1^\infty e^{-q(r)y} y^{-b-1} dy.$$

The last term is a convergent integral for  $b > 0$ , which is proved by (23) for  $0 < b < 1$  and by (25) for  $1 < b < 2$ . It converges to 0 as  $q(r) \rightarrow \infty$ .

The special case of  $r_2 = 1$  corresponds to the contribution from the tail side in the ranking for  $\tilde{S}(r, 1)$  and the tail side in the potential sales rate for  $S(r, 1)$  (the ‘long tail’), which are (after some elementary calculus as above)

$$\begin{aligned} \lim_{N \rightarrow \infty} \frac{1}{N} \tilde{S}(r, 1) &= ab \Gamma(1 - b, q(r)) q(r)^{b-1} \\ &= \frac{ab}{b-1} (e^{-q(r)} - \Gamma(2 - b, q(r)) q(r)^{b-1}), \end{aligned} \quad (27)$$

with  $q(r)$  given by (23) or (25), and

$$\lim_{N \rightarrow \infty} \frac{1}{N} S(r, 1) = \frac{ab}{b-1} (1 - r^{(b-1)/b}). \quad (28)$$

Concerning the contributions from the head side (‘great hits’), we note that the cases  $b > 1$  and  $b < 1$  are different. This is easy to see in (26), where we find  $\lim_{r_1 \rightarrow +0} \lim_{N \rightarrow \infty} \frac{1}{N} S(r_1, r_2) = \infty$  if  $b < 1$ , while for  $b > 1$ , we can safely take  $r_1 \rightarrow 0$  limit to find

$$\lim_{N \rightarrow \infty} \frac{1}{N} S(0, r) = \frac{ab}{b-1} r^{(b-1)/b}.$$

This quantity represents an average sales rate per unit time per unit item, which is finite for the realistic situations. For  $b < 1$  great hits dominate in the total sales, which theoretically becomes infinitely large as  $N \rightarrow \infty$  (see (5)), while for  $b > 1$  all the items contribute non-trivially, and that with a large number of items, the contribution from the ‘long tail’ will be significant, which intuitively explains the difference in the behavior. The divergence is a result of  $N \rightarrow \infty$  limit. In Section 6, we will consider cases  $b > 1$  and  $b < 1$  separately and discuss the implication of the value of  $b$  in detail.

## 6 Implications of the Pareto exponent $b$ .

We noted at the end of Section 5 (and also below (6)) that large  $b$  means that the ‘long tail’ is important while small  $b$  means that great hits dominate. Intuitively, there are  $O(1)$  great hits and  $O(N)$  long tail items, so the ratio of the contribution of the former to the latter is, using (6),  $O(\frac{w_1 \times 1}{w_N \times N}) = N^{1/b-1}$ , hence when the total number of items  $N$  is large, the dominant contribution to the total sales change between  $b > 1$  and  $b < 1$ .

### 6.1 Case $b > 1$ : The long tail economy.

Let  $b > 1$  and assume  $N$  is large.

For  $0 \leq r \leq 1$ , the contribution to the total sales per unit time of the  $N(1-r)$  items (out of the total  $N$ ) with *low sales potentials* is given by (28):

$$S(r, 1) \simeq \frac{Nab}{b-1} (1 - r^{(b-1)/b}). \quad (29)$$



In particular, the total sales per unit time at the online store is

$$S_{tot} = S(0, 1) \simeq \frac{Nab}{b-1}. \quad (30)$$

Subtraction gives us the total sales amount from the  $Nr$  top hits per unit time:

$$S(0, r) \simeq \frac{Nab}{b-1} r^{(b-1)/b}. \quad (31)$$

Similarly, (27) gives the contribution to the total sales per unit time from the  $N(1-r)$  items in the *tail side of the ranking*:

$$\begin{aligned} \tilde{S}(r, 1) &\simeq Nab \Gamma(1-b, q(r)) q(r)^{b-1} = \frac{Nab}{b-1} (e^{-q(r)} - \Gamma(2-b, q(r)) q(r)^{b-1}); \\ r &= 1 - e^{-q(r)} \left(1 - \frac{q(r)}{b-1}\right) - \frac{q(r)^b}{b-1} \Gamma(2-b, q(r)). \end{aligned} \quad (32)$$

In particular, noting  $q(0) = 0$  and

$$\Gamma(1-b, q) q^{b-1} = \int_1^\infty e^{-ay} y^{-b} dy \rightarrow \int_1^\infty y^{-b} dy = \frac{1}{b-1}, \quad q \rightarrow 0,$$

we have  $\tilde{S}(0, 1) = \frac{Nab}{b-1}$  for  $b > 1$ , which is equal to (30) as expected, because all the items in the store are listed on the ranking. Subtraction gives us the total sales amount from the top  $Nr$  items in the ranking (at any given time, if the ranking is stationary) per unit time:

$$\tilde{S}(0, r) \simeq Nab (1 - \Gamma(1-b, q(r)) q(r)^{b-1}) = \frac{Nab}{b-1} (1 - e^{-q(r)} + \Gamma(2-b, q(r)) q(r)^{b-1}). \quad (33)$$

Large  $b$  implies that there is a good chance in the long tail business. For example, for an extreme case of  $b = 2$ , (31) implies  $\frac{S(0, 0.2)}{S(0, 1)} \simeq \sqrt{0.2} \simeq 0.447$ , so that top 20% of hit items contribute only 45% of total sales, far less than 80%, challenging the widespread ‘20–80 law’. This is, however, too extreme, and we should use realistic values. Concerning the analysis based on the rankings of Amazon.com, Chevalier and Goolsbee [Chevalier et al., 2003] explored a number of sources of information, including their own experiment, and obtained values for the exponent  $b$  ranging from 0.9 to 1.3, and adopted the value  $b = 1.2$  for their subsequent calculations, to find, for example, that the online bookstores have more price elasticity than the brick-and-mortar bookstores and have a significant effect on the consumer price index. Brynjolfsson, Hu, and Smith [Brynjolfsson et al., 2003] uses  $b = 1.15$  ( $-\frac{1}{b} = \beta_2 = -0.871$  in their notations), to evaluate the increase in consumer welfare by the introduction of a large catalog of books at the online bookstores. They also quote the values in [Chevalier et al., 2003] and report a result of a similar experiment to obtain  $b = 1.09$ . For  $b = 1.2$  and  $b = 1.15$  we have  $\frac{S(0.2, 1)}{S_{tot}} \simeq 0.235$  and  $\frac{S(0.2, 1)}{S_{tot}} \simeq 0.189$ , respectively, behaving more or less like ‘20–80 law’. Of course, we are considering  $N$  of order of million (or more, with the advance in the web 2.0 technologies and online retails expected in the near future) as in (13) or (17), and top 20% also means a large number. The term ‘possibility of the long tail business’ makes sense for  $b > 1$ , in the sense that, with a drastic decrease in the cost for handling a large inventory through online technology, a retail with a million items on a single list may produce a large profit.

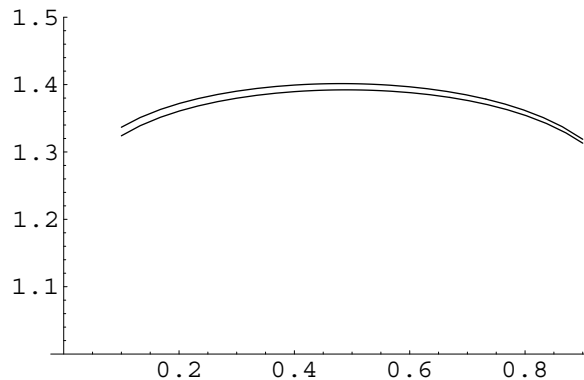


Fig 4: Ratio of contribution to the total sales from lower  $N(1-r)$  items in the ranking to that from lower  $N(1-r)$  items in the sales potential. The upper and the lower curves correspond to  $b = 1.15$  and  $b = 1.2$ , respectively. The horizontal and vertical axes are  $r$  and  $\tilde{S}(r, 1)/S(r, 1)$ , respectively.

Let us return to (32) and consider the role of the stochastic ranking process in inventory controls. As an example, consider a situation where an online store is to open a new brick-and-mortar store with  $rN$  items out of  $N$  item sold at the online store. If the manager knew the average sales rate  $w_i$  of each item  $i = 1, \dots, N$  (for example, based on past records at the online store), he would choose the top  $rN$  items and the expected decrease in the total sales (per unit time) compared to the online store will be  $S(r, 1)$ . ( $w_i$  will usually be estimated based on past record of sales, and there is a potential problem, as expressed in Introduction, that for items with small  $w_i$ , one would have small sales records, and statistical fluctuations obscure precise determination of  $w_i$  in the long tail regime. Therefore the assumption that  $w_i$ 's are known accurately to a manager of a company may be rather unrealistic.) Now if the manager considered it quicker to select top  $rN$  items in the *ranking* at the online store, what would be the extra loss? In this case, the expected decrease in the total sales (per unit time) will be  $\tilde{S}(r, 1)$ , so the ratio  $\frac{\tilde{S}(r, 1)}{S(r, 1)}$  measures the extra loss from the use of ranking number in place of sales rate. Fig. 4 shows this ratio as a function of  $r$  for  $0.1 \leq r \leq 0.9$ , calculated using (32). As a value of  $b$  we adopted the values from [Chevalier et al., 2003, Brynjolfsson et al., 2003]. The ratio turned out to be insensitive to  $r$  in this range and shows 35% to 40% increase. (For  $r$  near 0 and 1, the ratio approaches 1, and the use of ranking data is better. For large  $b$  the ratio also approaches 1, and we have also found that the ratio is not sensitive up to  $b$  close to 1.) This shows an example of the use of ranking data as simple and effective measure of analyzing sales structure of the long tails.

## 6.2 Case $b < 1$ : The great hits economy.

Now let  $b < 1$  and assume  $N$  is large.

As noted at the end of Section 5, when we are considering sales for  $b < 1$ , taking  $N \rightarrow \infty$  limit results in unrealistic infinities arising from divergence of great hits, on average sales (per item).

Before studying this problem, we note that the time evolution of the ranking of a single item which we discussed in detail in Section 3 has no problem. Theoretically, this reflects the fact that we assume nothing on the distribution  $\lambda$  in Proposition 1. The problem of divergence of the average sales rate is theoretically reflected only in the fact that Assumption (3) to Theorem 2 fails for  $b < 1$ . As remarked below Theorem 2, this affects the distribution at  $y = 0$ , the top end of the rankings,

but no theoretical problem occurs for  $y > 0$ . Intuitively speaking, if there are (fictitious) book titles which sell ‘infinitely many copies per unit time’, they keep staying at the top end of the ranking, and the rest of ‘realistic’ book titles follow the evolution of ranking as predicted by Proposition 1. Also, the contribution to the total sales from the tail side (both  $S(r, 1)$  and  $\tilde{S}(r, 1)$  for  $r > 0$ ) has no problem of divergence, i.e., asymptotically proportional to  $N$  as in (29) or (32). In other words, formulas not containing contributions from the ‘greatest hits’ are valid for  $b < 1$  as well as for  $b > 1$ : For  $0 < r \leq 1$ , the contribution to the total sales per unit time from the  $N(1 - r)$  items (out of total  $N$ ) of low sales potentials is  $S(r, 1) \simeq \frac{Nab}{b-1}(1 - r^{(b-1)/b})$ , as in (29), and that from the  $N(1 - r)$  items in the tail side of the ranking is, according to (32) with (23),

$$\tilde{S}(r, 1) \simeq Nab\Gamma(1 - b, q(r))q(r)^{b-1}; \quad r = 1 - e^{-q(r)} + q(r)^b\Gamma(1 - b, q(r)).$$

In particular, we can perform a similar analysis as that concerning Fig. 4 using (32). The loss in

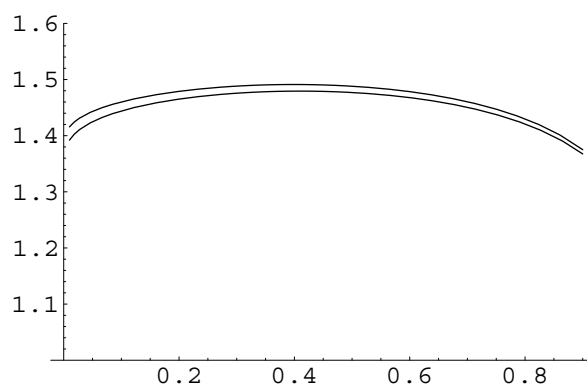


Fig 5: Ratio of contribution to total sales from lower  $N(1 - r)$  items in the ranking to that from lower  $N(1 - r)$  items in the sales potential. The upper and the lower curves correspond to  $b = 0.767$  and  $b = 0.809$ , respectively. The horizontal and vertical axes are  $r$  and  $\tilde{S}(r, 1)/S(r, 1)$ , respectively.

total sales per unit time caused by selecting top  $rN$  items in the ranking instead of selecting top  $rN$  items in the sales rate can be measured in terms of their ratio  $\frac{\tilde{S}(r, 1)}{S(r, 1)}$ . Fig. 5 shows this ratio as a function of  $r$  for  $0.01 \leq r \leq 0.9$ , calculated using (32). As a value of  $b$  we adopted the values in (13) and (17). The ratio is below 1.6 and insensitive to  $r$  in this range. For  $r$  near 1, the ratio approaches 1, and the use of ranking data is good. (Unlike the case  $b > 1$  in Section 6.1, the ratio remains strictly greater than 1 as  $r \rightarrow 0$ .)

Note that  $b < 1$  implies that great hits are dominant in the sales. It is a situation that a manager planning to open a brick-and-mortar bookstore would safely discard less popular books and focus on top 20 percent books, say, without losing majority of sales while saving costs from keeping too many unpopular books. Fig. 5 suggests that using the ranking data of an online bookstore as a quick way of selecting 20 percent books will increase no more than 50% of sales compared to the (unrealistic) case that the true average sales rates  $w_i$ s of the books are known and the top 20 percent of books are chosen according to  $w_i$ s.

Returning to the problem of unrealistic infinity, a simple modification for our approach would be to introduce a cut off. Taking logarithms of (5) we have

$$\log w_i = \log a - \frac{1}{b} \log \frac{i}{N} = -\frac{1}{b} \log i + \frac{1}{b} \log N + \log a, \quad i = 1, 2, \dots, N. \quad (34)$$

This formula shows that plotting the sales rates  $w_i$  against  $i$  on a log–log graph, the points will fall on a single line. (This suggests a reason why Pareto distribution is also called log-linear distribution and that the exponent  $-\frac{1}{b}$  is called the Pareto slope parameter.) When one assumes Pareto distributions in social and economic studies, the argument would be in reverse direction; one probably first observes data aligned close to a single line on a log–log graph, and then arrive at an idealized theoretical model (34) or (5). The line actually has a finite length in realistic situations, and (34) denotes the tail end by  $w_N = a$  and the head end by  $w_1 = aN^{1/b}$ . We let  $N \rightarrow \infty$  in our formulation and as a result lost the head end, which causes trouble in average sales rate for  $b < 1$ . A simple remedy is therefore to introduce a cut-off parameter  $\gamma > 0$  or  $n_0 = \gamma N$ , and assume a modified Pareto distribution,

$$\log w_i = \log a - \frac{1}{b} \log \frac{i + n_0}{N + n_0}, \quad i = 1, 2, \dots, N, \quad (35)$$

or

$$w_i = a \left( \frac{N + n_0}{i + n_0} \right)^{1/b}, \quad i = 1, 2, 3, \dots, N. \quad (36)$$

$\gamma = 0$  or  $n_0 = 0$  is the original Pareto distribution (5). We assume Pareto distribution to be basically applicable, so we assume  $\gamma \ll 1$  ( $n_0 \ll N$ ).

Using (36) in the left hand side of (26), we have

$$\lim_{N \rightarrow \infty} \frac{1}{N} S(r_1, r_2) = \frac{ab}{1-b} (1+\gamma) \left( \left( \frac{1+\gamma}{r_1+\gamma} \right)^{(1-b)/b} - \left( \frac{1+\gamma}{r_2+\gamma} \right)^{(1-b)/b} \right). \quad (37)$$

If  $\gamma = 0$  (i.e.,  $n_0 = 0$ ) we reproduce (28). We can safely let  $r_1 \rightarrow 0$  in (37) and find

$$S(0, r) \simeq \frac{Nab}{1-b} (1+\gamma) \left( \left( \frac{1+\gamma}{\gamma} \right)^{(1-b)/b} - \left( \frac{1+\gamma}{r+\gamma} \right)^{(1-b)/b} \right). \quad (38)$$

In particular,

$$S_{tot} = S(0, 1) \simeq \frac{Nab}{1-b} (1+\gamma) \left( \left( 1 + \frac{1}{\gamma} \right)^{(1-b)/b} - 1 \right) \simeq \frac{Nab}{1-b} \gamma^{-(1-b)/b}. \quad (39)$$

(The left hand side is obtained by taking leading term in  $\gamma \ll 1$ .) Note that we cannot let  $\gamma \rightarrow 0$  for  $S_{tot}$ .

Other quantities can also be derived if we replace (5) by (36). Following the argument below (5), we have, in place of (4),

$$\frac{d\lambda}{dw}(w) = \begin{cases} 0, & w > aN^{1/b}(1+\gamma^{-1})^{1/b}, \\ \frac{ba^b(1+\gamma)}{w^{b+1}}, & a < w < aN^{1/b}(1+\gamma^{-1})^{1/b}, \\ 0, & w < a. \end{cases} \quad (40)$$

Substituting (40) in (2) we have, in place of (7),

$$y_C(t) = 1 - b(at)^b(1+\gamma)\Gamma(-b, at) + b(at)^b(1+\gamma)\Gamma(-b, atN^{1/b}(1+\gamma^{-1})^{1/b}). \quad (41)$$

We note that we can take  $\gamma \rightarrow 0$  limit in (41) and reproduce (7). In other words, the effect of  $\gamma$  is small for the evolution of ranking  $y_C(t)$ , if  $\gamma$  is small. In Section 3 we assumed the original Pareto distribution, and performed a fit to (9) which is equal to (7). That this works implies that  $\gamma$  is

actually small and that (7) is a good approximation to (41). In fact, as noted at the beginning of this subsection Section 6.2, the effect of ‘greatest hits’ on the ranking is that they constantly occupy the top positions. The ranking data at Amazon websites are updated only once per hour, and since there are many books which sell more than one per hour, we never observe ranking 1 by tracing (as we do) a book which sells only once per months. For such observations it is intuitively clear that taking  $N \rightarrow \infty$  causes no singularities regardless of the value of  $b$ .

Reversing this argument, we see that since small difference in  $\gamma$  does not affect the evolution of ranking  $y_C(t)$ , we cannot estimate the value of  $\gamma$  from  $y_C(t)$ . The dependence on  $\gamma$  of the total sales  $S_{tot}$  in (39) cannot be removed, hence for  $b < 1$ , we cannot estimate the total sales of the online store from the ranking data. Our method is effective in studying the tail structures, but is weak at great hits for  $b < 1$ . Standard methods, such as estimating from press reports about top hits, should be combined, if the online store is not willing to disclose the total sales.

Returning to (39), we see that for  $b < 1$  the total sales  $S_{tot}$  could be very large (if the cut-off parameter  $\gamma$  is very small) while (29) implies that  $S(r, 1)$ , the contribution from the tail side, is constant in  $\gamma$ , hence the ratio  $\frac{S(r, 1)}{S_{tot}}$  could be very small. This is in contrast to the case  $b > 1$  discussed in Section 6.1, where the ratio is significantly away from 0. In this sense, the contribution to the sales from the long tail would be modest in general, and the impact of long tail business on economy would be also modest, if  $b < 1$ . We however emphasize that, as we noted below Fig. 5, a ranking data based on stochastic ranking process will be of practical use for  $b < 1$  when, for example, planning to get rid of long tail items from a store’s inventory.

Our calculations for Amazon.co.jp in Section 3 supports  $b < 1$ , in spite of the Amazon group’s reputation for their long tail business. However, when we talk about possibility of long tail business, there are other aspects than the contribution to the total sales or the direct economic impact of long tails. For example, the phrase ‘a pioneering example of a long tail retail business’ is a highly effective advertisement, and would be quoted by mass media, thereby would drastically reduce advertisement cost. We therefore are not amazed if an online bookstore takes a strategy to advertise their long tail business model, but is hesitant about disclosing its actual sales achievement, and makes profit largely from advance orders of ‘great hits’ such as Harry Potter series.

## 7 Conclusion.

In this paper, we gave a mathematical framework of a new method to obtain the distribution of sales rates of a very large number of items sold at an internet website retail store which disclose sales rankings of their items. We gave explicit formulas for practical applications and an example of a fit to the actual data obtained from Amazon.co.jp. The method is based on new mathematical results on the stochastic ranking process [K.&T. Hattori, 2008a, K.&T. Hattori, 2008b], and is theoretically new and quantitatively accurate. (We have heard from a book publisher that Amazon.co.jp are not willing to open their sales results. The publisher was amazed to know that we could estimate Amazon’s sales structure from Amazon’s rankings.)

The method is suitable especially for quantitative studies of the long tail structure of online retails, which has been expanding commercially with the advance in computer networks and web technologies. Calculation algorithm of the ranking numbers is very simple, and will be relatively easy to implement online. Hence it may serve as an efficient and inexpensive method for disclosure policies and regulation purposes, as well as for providing the online store business a method of prompt analysis of long tail sales structure for inventory controls. With a possible future increase in online long tail business, a role of the present method in the business planning and disclosure policies may increase its meaning.

Since the result is based on mathematical results, it is in principle applicable to general situations such as retail stores with POS systems, blog page view rankings, or the title listings of the web pages in the collected web bulletin boards. In fact, we collected a preliminary data from 2ch.net, one of the largest collected web bulletin boards in Japan, performed a fit to (12), and obtained a value  $b = 0.6145$  for the Pareto exponent, which share a property  $b < 1$  with (13). See [K.&T. Hattori, 2008b] for details. In the 2ch.net title listing page, the titles are ordered by ‘the last written threads at the top’ principle, which matches the definition of the stochastic ranking process. In this age of rapidly expanding online business (and social activities on internet, in general), analysis on long tail structure of the business and activities will be increasingly important. The stochastic ranking process approach provides a new mathematical basis suitable for such analysis. It would be preferable to have real time spontaneous updates of the ranking data as at 2ch.net on web pages (for books at a website of an online bookstore, for example), which will not cost any more than the current Amazon’s ranking data updates with hourly intervals.

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## A Elementary formulas for the chi-square statistical fits.

For a data set  $\{(t_i, x_i) \mid i = 1, \dots, n_d\}$ , satisfying  $x_i > 0$ ,  $i = 1, \dots, n_d$ , and a function  $x = f(t) = f_{N,a,b}(t)$  (a theoretical curve) with parameters  $N, a, b$ , consider

$$E = E(N, a, b) = \sum_i \frac{(x_i - f_{N,a,b}(t_i))^2}{x_i}, \quad (42)$$

as in (14). We define the best fit of the parameters  $(N^*, a^*, b^*) = (N, a, b)$  by minimizing (42):

$$E_{min} = E(N^*, a^*, b^*) \leq E(N, a, b), \quad \text{for all } (N, a, b). \quad (43)$$

A model of the statistical errors consistent with (43) is

$$x_i = f_{N,a,b}(t_i) + \sqrt{v x_i} \epsilon_i, \quad i = 1, 2, \dots, n_d, \quad (44)$$

with  $(N, a, b) = (N^*, a^*, b^*)$ , where  $\epsilon_i$ 's are independent random variables each with standard normal distribution  $N(0, 1)$ , and  $v$  is a positive constant.

In Section 3, we take  $f(t)$  to be the right hand side of (12), which originally comes from (7) or (2). As seen from (2), our concern in Section 3 is to statistically infer a distribution  $\lambda$  from its Laplace transform as a time series data. In contrast to Fourier analysis, statistical inference through a Laplace transform seems not to have been studied very much. If the distribution of the errors to the data  $\{x_i\}$  are independent Poisson distribution, (44) would be more or less a natural formula, while for a Laplace transform, we do not have a strong argument for or against (44). Here we will adopt (44) as a simple working model of error estimates.

Assuming (44), we have, from the law of large numbers,

$$\frac{1}{n_d} E_{min} = \frac{1}{n_d} v \sum_{i=1}^{n_d} \epsilon_i^2 \sim v E[\epsilon_1^2] = v, \quad (45)$$

asymptotically in data size (i.e., as  $n_d \rightarrow \infty$ ). To evaluate statistical errors of  $(N^*, a^*, b^*)$ , assume that a slightly different values  $(N, a, b)$  are the true parameters. Assuming that (45) is asymptotically correct, we have, with (42) and (44),

$$E(N, a, b) = v \sum_i \epsilon_i^2 \sim \frac{E_{min}}{n_d} \sum_i \epsilon_i^2 \quad (46)$$

which implies that the distribution of

$$\chi_{n_d}^2 := n_d \frac{E(N, a, b)}{E_{min}} \quad (47)$$

is asymptotically the chi-square distribution with  $n_d$  degrees of freedom. In particular, for a positive constant  $\kappa > 1$ , a surface in in the 3 dimensional parameter space, defined by

$$\{(N, a, b) \mid E(N, a, b) = \frac{\kappa}{n_d} E_{min}\} \quad (48)$$

corresponds (asymptotically) to the boundary of parameter values with confidence level  $p \times 100\%$ , where

$$p = P[\chi_{n_d}^2 \leq \kappa] \quad (49)$$

is the probability that a random variable with chi-square distribution of  $n_d$  degrees of freedom takes values  $\kappa$  or less. Asymptotically, it would be slightly more natural to parametrize  $\kappa$  as

$$c = \left(\frac{\kappa}{n_d} - 1\right)\sqrt{n_d} \quad \text{or} \quad \frac{\kappa}{n_d} = 1 + \frac{c}{\sqrt{n_d}}. \quad (50)$$

This is because the mean and the variance of the chi-square distribution are  $E[\chi_{n_d}^2] = n_d$  and  $V[\chi_{n_d}^2] = 2n_d$ , respectively, so that the law of  $Z = \frac{1}{\sqrt{2n_d}}(\chi_{n_d}^2 - n_d)$  is asymptotically the standard normal distribution  $N(0, 1)$  and

$$p = P[\chi_{n_d}^2 \leq \kappa] \sim P\left[Z \leq \frac{c}{\sqrt{2}}\right]. \quad (51)$$

For example,

$p$  value of (49) for  $n_d = 77$  corresponding to  $c = 0.5, 1, 1.5$  are  $0.655627\dots, 0.76888\dots, 0.855119\dots$ , respectively, and for  $n_d \rightarrow \infty$ ,  $0.638163\dots, 0.76025\dots, 0.855578\dots$ , respectively.